#### **Letsemeng Local Municipality**



# THIRD QUARTER BUDGET PERFORMANCE 2012-13

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#### 1. Introduction

The Municipal Manager, as the Accounting Officer of the municipality, is required by section 72 of the Municipal Finance Management Act to submit a quarterly report in a prescribed format to the Mayor, reviewing the financial performance of the municipality for each quarter of the financial year.

Section 52(d) of Municipal Finance Management Act then requires the Mayor to submit to council, within 30 days after the end of each quarter, a report on the implementation of the budget and the financial state of affairs of the municipality.

This report indicates the performance of the Letsemeng Local Municipality at the end of the 3<sup>rd</sup> Quarter of 2012/13(1 July 2012 to 31 March 2013) against the budget.

#### 2. Operating income

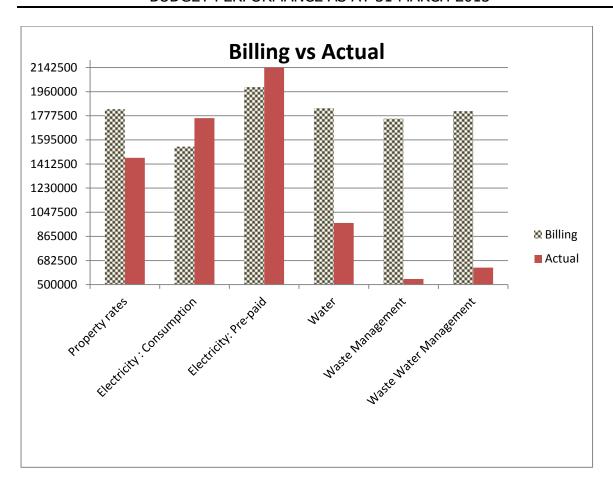
Council approved an operating budget of R102 million for the 2012-13 financial year. The budget was then adjusted to R106 million after the mid-year budget assessment was done during January 2013. The adjusted amount is made up of property rates and service charges (R47.3 million); grants and subsidies (R55 million), investments (R1.2 million) and other revenue (R1.9 million).

#### 2.1. Services charges and rates

The table below shows the budget performance on the adjustment budget of R47.3 million. A total of R10.7 million was billed for the period under review which is 23% of the adjustment budget.

PROPE	RTY RATES AI	ND SERVICE (	CHARGES AS A	T 31 MARCH	l 2013			
	Adjusted	January '13	February '13	March '13	Quarter 3 T	otal Billing	Year-to-date	
Revenue Source	Budget	Billed	Billed	Billed	R	%	R	%
Property rates	6 382 000	606 971	634 816	585 134	1 826 921	29%	5 895 503	92%
Service charges: Electricity consumption	8 952 450	572 662	456 527	514 596	1 543 785	17%	4 640 175	52%
Service charges: Prepaid- electricity	11 500 200	759 963	629 454	605 270	1 994 687	17%	5 584 456	49%
Service charges: water	7 905 000	618 371	603 604	612 968	1 834 943	23%	5 364 930	68%
Service charges: waste management	6 314 000	581 314	588 259	587 042	1 756 615	28%	5 234 718	83%
Service charges: waste water management	6 308 000	601 317	606 056	605 428	1 812 801	29%	5 389 863	85%
Total	47 361 650	3 740 598	3 518 716	3 510 437	10 769 751	23%	32 109 645	68%

The Municipality billed R10.7 million for the period under review which is 23% of the budget. The year-to-date billing amounts to R32.1 million which is 68% of the budget.



Property rates collected amounts to R1.4 million which is 80% of the billed amount, while the amount for electricity-consumption equals to R1.7 million which is 114% of the billed income and electricity-pre-paid equals to R2.1 million of the billed income which is 107%.

The municipality was able to collect about 70% of the billed revenue which is low.

Water income collection amounts to R966 109 which is 53% of the billed amount. The collection rate at water revenue is not satisfactorily. Waste management income collection amounts to R542 368 which is 31% of the billed amount. Waste water management income collected amounts to R628 278 which is 35% of the billed amount.

Evidence depicted by the above graph that despite the Municipality being able to bill for services rendered at acceptable rates, the collection rates are not satisfactorily. The collection rates that are acceptable are on the electricity services.

F	PROPERTY RAT	ES AND SERV	ICE CHARGE	S AS AT 31 MA	RCH 2013				
Revenue Source	Year-to-date Billing	Total Billing	January '13	February '13	ruary '13 March '13 Total Actual Year-to-date		3 Total Actual		date
		Quarter 3	Actual	Actual	Actual	R	%	R	%
Property rates	5 895 503	1 826 921	599 370	425 107	434 789	1 459 266	80%	4 286 150	73%
Service charges: Electricity consumption	4 640 175	1 543 785	683 897	615 680	460 014	1 759 591	114%	5 244 923	113%
Service charges: Prepaid- electricity	5 584 456	1 994 687	841 732	705 430	595 727	2 142 889	107%	6 189 833	111%
Service charges: water	5 364 930	1 834 943	349 945	321 495	294 669	966 109	53%	2 699 074	50%
Service charges: waste management	5 234 718	1 756 615	204 952	177 444	159 972	542 368	31%	1 509 530	29%
Service charges: waste water management	5 389 863	1 812 801	242 705	205 702	179 871	628 278	35%	1 724 443	32%
Total	32 109 645	10 769 752	2 922 601	2 450 858	2 125 042	7 498 501	70%	21 653 953	67%

There were no new connections and disconnections made since 01 January 2013 to March 2013. Below is the actual receipt per town, a total of R11 million was received as at 31 March 2013 on R10.7 million of the billed revenue. The highest payment rate is in Koffiefontein with R5.8 million.

PAYMENT PER TOWN										
TOWNS	January '13	February '13	March '13	Total						
KOFFIEFONTEIN	2 190 719	1 915 980	1 789 764	5 896 462						
PETRUSBURG	557 616	356 452	307 843	1 221 911						
JACOBSDAL	119 679	100 271	70 748	290 698						
LUCKHOFF	140 053	146 207	138 889	425 149						
OPPERMANSGRONDE	3 256	6 535	10 744	20 535						
Total	3 011 324	2 525 445	5 536 769	11 073 537						

There is an increase of R3.8 million in the payment as compared to the previous quarter.

#### 2.1.1 Indigents Households

The municipality embarked on an indigent registration for the quarter under review. The table below indicates the number of registered indigents from January to March 2013. At the end of March the number has increased by 86 this is due to people moving out of the houses and others have passed on.

January 2013: 4911 February 2013: 5006 March 2013: 4997

#### 2.2 Other income

The approved budget for other income was budgeted at R55.5 million. Subsequent to the mid-year budget assessment, the amount was adjusted to R58.1 million. The year to date collection is at 104% of the revenue budget and has increased with 26% compared to the previous guarter.

The table below indicates the amounts received during the period under review. Other revenue is comprised of all other revenue sources that do not fall within the classification of service charges.

PROP	PROPERTY RATES AND SERVICE CHARGES AS AT 31 MARCH 2013										
	Adjusted	January '13	February '13	March '13	<b>Total Actual</b>		Year-to-date				
Revenue Source	Budget	Actual	Actual	Actual	R	%	R	%			
Rent of facilities and equipment	378 000	17 134	16 392	17 603	51 129	14%	257 128	68%			
Interest earned - external investments	1 210 000	-	-	-	-	0%	382 722	32%			
Dividends received	19 000	-	-	-	-	0%	10 606	56%			
Fines	83 371	6 950	5 600	1 500	14 050	17%	42 000	50%			
Licenses and permits	5 048	-	-	-	-	0%	1 437	28%			
Grants and subsidies received - operating	55 008 000			12 634 000	12 634 000	23%	55 009 356	100%			
Other revenue	1 441 000	995 034	77 025	3 070 657	4 142 716	287%	4 650 906	323%			
Total	58 144 419	1 019 118	99 017	15 723 760	16 841 895	29%	60 354 155	104%			

Rental of facilities and equipment is at 14%, the renting of equipment and facilities did not incur as expected, there were few rentals made for the period under review but the year-to-date is at 68% which is satisfactorily.

Interest earned- external investment- no interest was received for the period under review, none of the investments were maturing.

Dividends received are at 0%- There were no dividends received for the period under review.

Licenses and permits are at 0% - there were no licenses and permits paid for the period under review, people did not apply for licenses and permits.

Fines are at 17% of the budgeted amount and the low rate can be attributed to few fines being issued. Grants and subsidies received are at 100%, all the grants were received for the period under review.

#### 2.3 Investments

The Municipality had the balance of R17.4 million as at the reporting period. Worth noting is that the funds that have been invested are conditional grants which must revert back to the National Revenue Fund should they be unspent at year end. The funds consist of amongst other the Financial Management Grant R539 593; Municipal Systems Improvement Grant R307 500; Municipal Infrastructure Grant R6.9 million; Operation Hlasela Grant R1.2 million and Equitable Share R7.9 million.

#### 3. Debtors Age Analysis

The debtors of the municipality arise from the households, government, business and other. These debtors arise from the following services, water, electricity, sewerage and refuse removal.

#### 3.1Debtors per service

The table below shows the total outstanding debtors of the municipality as at 31 March 2013 which was standing at R29.8 million, the debtor's amount decreased with R2.8 million

compared to the previous quarter. As much as the municipality has not accounted for writeoffs, the amount is quite significant.

	Del	btors A	ge Analysis By	Incom	e Source				
Detail	0 - 30 Days	%	31 - 60 Days	%	61 - 90 Days	%	91 - 120 Days	%	Total-
Water Tariffs	709 383	10%	326 758	5%	321 786	5%	5 492 518	80%	6 850 445
Electricity Tariffs	568 387	30%	240 698	13%	144 156	8%	962 515	50%	1 915 756
Rates (Property Rates)	598 238	8%	422 923	6%	372 826	5%	6 294 046	82%	7 688 033
Sewerage / Sanitation Tariffs	714 855	11%	222 459	3%	186 236	3%	5 319 140	83%	6 442 690
Refuse Removal Tariffs	692 676	11%	217 917	3%	184 888	3%	5 145 982	82%	6 241 463
Housing (Rental Income)	15 759	10%	4 298	3%	3 824	2%	134 967	85%	158 848
Other	23 464	4%	9 965	2%	7 729	1%	484 222	92%	525 380
Total By Income Source	3 322 762	11%	1 445 018	5%	1 221 445	4%	23 833 390	80%	29 822 615

#### 3.2 Debtors per customer group

	Debtors Age Analysis By Customer Group										
Detail	0 - 30 Days	%	31 - 60 Days	%	61 - 90 Days	%	91 - 120 Days	%	Total-		
Government	240 461	33%	100 189	14%	90 615	13%	288 445	40%	719 710		
Business	604 166	13%	260 989	5%	163 902	3%	3 747 710	78%	4 776 767		
Households	2 268 899	11%	891 163	5%	789 516	4%	15 812 702	80%	19 762 280		
Other	209 236	5%	192 677	4%	177 412	4%	3 984 533	87%	4 563 858		
Total By Customer Group	3 322 762	11%	1 445 018	5%	1 221 445	4%	23 833 390	80%	29 822 615		

The above table shows that household consumers do not pay for services rendered to them. This poses a serious threat on the financial sustainability and overall provision of services by the municipality as households form a major part of the consumers.

Current debtors are standing at R3.3 million (11%), debtors between 31 - 90 days amount to R1.4 million (5%), debtors between 61-90 days amount to R1.2 million (4%) and debtors between 91-120 days amount to R23.8 million (80%) of the total outstanding debtors. This means our debtors are very high due to accounts that are not paid on time.

#### 4. Operating Expenditure

The municipality approved an operating expenditure budget of R102 million which was adjusted to R106 million after mid-year assessment was done in January 2013. The year-to-date expenditure amounts to R52 million which is 49% of the adjustment budget.

	EXPENDITURE AS AT 31 MARCH 2013									
	Adjusted	January '13	February '13	March '13	Total Actual		Year-to-date			
Expenditure by Type	Budget	Actual	Actual	Actual	R	%	R	%		
Employee related costs:salaries	25 193 000	1 642 426	1 642 426	1 642 426	4 927 278	20%	16 812 502	67%		
Employee related costs:contributions	7 958 000	277 610	266 948	261 735	806 293	10%	2 442 569	31%		
Remuneration of councillors	2 700 000	213 095	213 163	213 102	639 360	24%	2 068 672	77%		
Repairs and maintenance	7 415 000	38 226	193 388	36 407	268 021	4%	1 747 794	24%		
Debt impairment	10 608 000	588 024	588 024	588 024	1 764 072	17%	3 528 143	33%		
Depreciation and asset impairment	1 298 000	1 827 473	1 827 473	1 827 473	5 482 419	422%	10 964 838	845%		
Finance Charges	66 000	4 742	333	656	5 732	9%	46 878	71%		
Bulk purchases	20 520 000	1 172 337	567 729	1 054 492	2 794 558	14%	12 059 915	59%		
Other expenses	29 748 000	3 199 544	2 219 870	1 180 178	6 599 592	22%	16 517 774	56%		
Total	105 506 000	8 963 477	7 519 354	6 804 493	23 287 325	22%	66 189 085	63%		

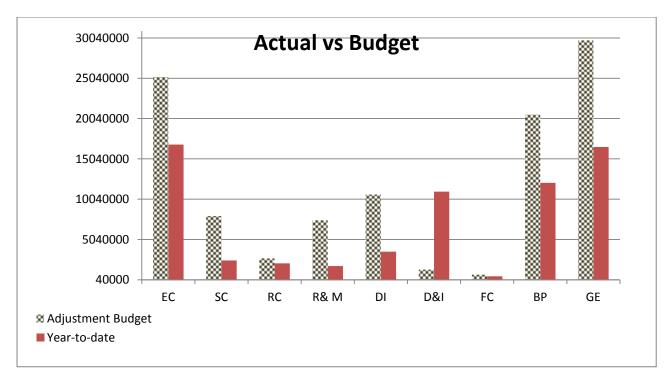
The total expenditure for this quarter amounts to R16 million which is 15% of the adjustment budget.

Employee related costs on salaries amounts to 67% of the budgeted amount while social contributions amount to 31% of the adjustment budget. There is reluctance from employees to take up benefits such as pension funds and medical aid. Remuneration of councillors is at 77% and this is reasonable because it's still within the budget.

There is a relatively low spending on repairs and maintenance at 24% of the budget.

The amount included in depreciation and debt impairment are the estimates calculated at the end of the prior financial period, the estimates for this financial period will be calculated at year end. Finance costs are at 71% which is due to late payment (after 30 days) of service providers. Bulk purchases are at 59% of the budget with other expenditure standing at 56% of the budgeted amount.

Spending on the above items is satisfactory as there is no indication of significant overspending.



#### **Graphs legends:**

**EC- Employee Costs** 

SC- Social Contributions

**RC-** Remuneration of Councillors

R&M- Repairs and Maintenance

DI – Debt Impairment

D&I – Depreciation and Impairment

FC- Finance Charges

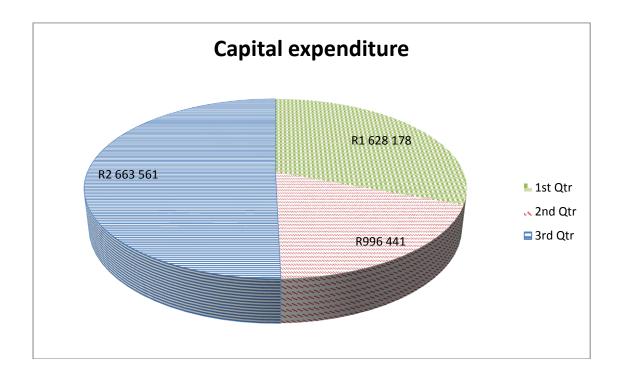
**BP- Bulk Purchases** 

**GE- General Expenses** 

#### 5. Capital Expenditure

The municipality has approved the capital expenditure budget of R 23.8 million and it was adjusted to R25.5 million after the mid-year assessment in January 2013. The capital expenditure incurred for the period under review amounts to R5.2 million which is approximately 21% of the adjustment budget. The expenditure was funded as follows:

Own funds: R 838 188 Grants: R4 449 992



The graph above shows the movement in the capital spending of the municipality. There was a spending of R1.6 million in the first quarter, R996 441 in the second quarter and R2.6 million in the third quarter.

The spending in the third quarter increased with R488 180 compared to the previous quarter. The funds were used for construction of New Multipurpose Centre and construction

2km access road and storm water in Ratang, the 2 projects were funded through Municipal Infrastructure Grant.

#### 6. Cash flow statement

The table below indicates the actual cash flow of the municipality since January to March 2013. The cash flow of the municipality is still stable despite the low payment rate from consumers. Please refer to Annexure A.

#### 7. Conditional Grants

The municipality has been allocated grants and subsidies to the value of public works programme grant for the period under review. R25.4 million from national government excluding equitable share and expanded

PER	PERFORMANCE ON CONDITIONAL GRANTS AS AT 31 MARCH 2013										
		YTD	ACTUAL SPENDING			YEAR TO	UNSPENT				
GRANT	GAZETTED	TRANSFER	January	February	March	Spending	%	TRANSFER			
Finance Management Grant	1500000	1 500 000	45 605	49 491	355 130	960 407	64%	539 593			
Municipal System Improvement Grant	800 000	800 000	29 500	29 500	59 000	492 500	62%	307 500			
Municipal Infrastructure Grant	22 090 000	22 090 000	1 218 474	798 326	2 599 299	15 163 509	69%	6 926 491			
COGTA	1 060 000	1 060 000	56 867	74 844	125 934	604 523	57%	455 477			
TOTAL GRANTS	25 450 000	25 450 000	1 350 445	952 161	3 139 363	17 220 939	68%	7 773 584			

The table above shows that R17.2 million (68%) of actual transfers were spent as at 31 March 2013. The spending on the grants is low.

#### 8. Creditors

The creditors of the municipality were standing at R18 294 as at 31 March 2013. This amount includes only invoices and / or statements received by the municipality for the services rendered. The following service providers forms part of the creditors:

Sky Net: the payment was not effected due to delay in signature due to the fact that there was not a CFO, the invoice is dated 25 February 2013.

Lawnmower & Turf trading CC: the payment was not effected due to quotations not being attached to the expenditure voucher.

Thrifty Car Rental: the payment was not effected due to order and demand requisition forms not being attached to the expenditure voucher.

#### 9. Report on implementation of SCM Policy

The MFMA sec 62(1)(f)(iv) requires the Accounting Officer of a municipality to implement the supply chain management policy of the municipality and take all reasonable steps to ensure that proper mechanisms and separation of duties in the supply chain management

system are in place to minimise the likelihood of fraud, corruption, favouritism and unfair and irregular practices. Furthermore, the Accounting Officer is required to report to the Mayor about the implementation of the supply chain management policy.

#### 9.1. SCM Unit

The SCM Unit is under staffed and such it is not effective in terms of the implementing the Supply Chain Management policy and other applicable legislations / regulations. The post of Supply Chain Management Practitioner was advertised and still needs to be filled. This unit requires Officials with knowledge of the Supply Chain Management regulations and other related regulations.

#### 9.2. Bid Committees

The bid committees consists of bid specification committee, bid evaluation committee and bid adjudication committee. The most functioning committees are the bid evaluation committee and bid adjudication committee. The bid evaluation committee consists of 3 members and evaluation committee consists of 4 members and both of the committees have one scriber.

The evaluation committee evaluate all the tenders/proposals submitted to the municipality for specific services and send recommendation to the adjudication committee; the adjudication committee assess the recommendation provided and send the final recommendation to the Accounting Officer.

#### 9.3. Contracts above R100 000.00

The contracts above R100 000 were not reported to National Treasury, due to the fact that the PCI System was being upgraded, the data capturer has started with capturing the contracts, by the end of the 4<sup>th</sup> quarter the system will be up to date. The total value amounts to R7.2 million. Please refer to Annexure B for details.

#### 9.4. Irregular expenditure

Irregular expenditure is an expenditure incurred by a municipality in contravention of, or that is not in accordance with, a requirement of the Municipal Finance Management Act (Act No. 56 of 2003), Municipal Systems Act (Act No.32 of 2000) and Public Office-Bearers Act (Act No. 20 of 1998) and which has not been condoned in terms of these acts.

The Accounting Officer must promptly inform the Mayor, the MEC for Local government in the province and the Auditor General, in writing of any unauthorised, irregular or fruitless and wasteful expenditure incurred by the municipality. There was irregular expenditure which was incurred during the implementation of the Supply Chain Management Policy which amount to R1.2 million for the period under review and it has increased with R226 803 from previous quarter. The individual amounts are indicated in Annexure C in the latter part of the report.

#### 9.5. Fruitless and wasteful expenditure

Fruitless and wasteful expenditure is an expenditure that was made in vain and would have been avoided had reasonable care been exercised. There was fruitless and wasteful expenditure which incurred during the implementation of the Supply Chain Management Policy which amounts to R5 736 for the period under review and it has decreased by R15 573 from the previous quarter. The individual amounts are indicated in annexure D in the latter part of the report.

#### 9.6. Unauthorised expenditure

Unauthorised expenditure is an expenditure that has not been budgeted for, expenditure that is not in terms of conditions of an allocation received from another sphere of government, municipality or organ of state and expenditure in the form of a grant that is not permitted in terms of the Municipal Finance Management Act. There was unauthorised expenditure which incurred during the implementation of the Supply Chain Management Policy which amounts to R800 504 for the period under review and it has increased by R175 105 from the previous quarter. The detail of the amount is indicated in annexure E in the latter part of the report.

#### 9.7. Current projects / tenders awarded

The following projects listed below are currently running at the Municipality. Most of them are multi-year projects that were awarded in the previous financial year:

- a) Multi Purpose Community Centre which is executed by Freelance Construction to the value of R13 million, as a Contractor. The Consulting Engineers for this project is Worley Parsons.
- b) Paving of access road in Jacobsdal / Ratanang which is executed by Nomad Construction to the value of R6 million. Bovicon Consulting Engineers have been appointed as the consultants for the project.
- c) Compilation of the Financial Statements 2011/12 & 12/13 which is executed by Pandel Consulting to the value of R2.2 million for the 2011/12. The project was awarded on a two year basis due to inadequate skills and capacity within the BTO.
- d) Compilation of the General Valuation Rolls 2013/14 which is executed by Ndlala Mass valuation to the value of R1.4 million. The service provider will be the Municipal Valuer till 30 June 2017.
- e) The Performance Management System will be performed by Friday Management Solution Ltd.

There still one project that needs to be finalized, the co-sourcing of Internal Audit which is with the adjudication committee for finalization.

### ANNEXURE A CASH FLOW STATEMENT

Cash Flow Statement	as at 31 Maı	rch 2013		
	Month 7	Month 8	Month 9	
Details	Jan	Feb	Mar	Total
Cash Receipts by Source				
Property rates	599 370	425 107	434 789	1 459 266
Service charges - electricity revenue	1 525 629	1 321 110	1 055 791	3 902 530
Service charges - water revenue	349 945	321 495	294 669	966 109
Service charges - sanitation revenue	242 705	205 702	179 871	628 278
Service charges - refuse revenue	204 952	177 444	159 972	542 368
Rental of facilities and equipment	17 134	16 392	17 603	51 129
Fines	6 950	5 600	1 500	14 050
Transfer receipts - operational	0	0	12 634 000	12 634 000
Other revenue	995 034	77 025	3 070 657	4 142 716
Cash Receipts by Source	3 941 719	2 549 875	17 848 852	24 340 446
Other Cash Flows/Receipts by Source				
Transfer receipts - capital	6 713 000	0	4 358 000	11 071 000
Total Cash Receipts by Source	10 654 719	2 549 875	22 206 852	35 411 446
Cash Payments by Type				
Employee related costs	1 920 036	2 332 154	2 215 166	6 467 356
Remuneration of councillors	213 095	213 163	213 102	639 360
Interest paid	4 742	333	656	5 731
Bulk purchases - Electricity	1 028 830	0	1 054 492	2 083 322
Bulk purchases - Water & Sewer	143 507	567 729	0	711 236
Contracted services	0	680 205	361 669	1 041 874
General expenses	3 199 544	2 219 870	818 509	6 237 923
Cash Payments by Type	6 509 754	6 013 454	4 663 594	17 186 802
Other Cash Flows/Payments by Type				
Capital assets	1 628 178	996 441	2 663 561	5 288 180
Total Cash Payments by Type	8 137 932	7 009 895	7 327 155	22 474 982
Net Increase/(Decrease) in Cash Held	2 516 787	-4 460 020	14 879 697	12 936 464
Cash/cash equivalents at the month/year begin:	30 899 781	33 416 568	28 956 548	93 272 897
Cash/cash equivalents at the month/year end:	33 416 568	28 956 548	43 836 245	106 209 361

### ANNEXURE B CONTRACTS ABOVE R100 000

Date	Description		Amount
28/12/2012	Xhariep District Municipality	Installation of security systems	498 775.45
09/01/2013	Freelance Construction (Pty) Ltd	Construction of MPCC in Koffiefontein	543 811.04
09/01/2013	Worley Parsons	Construction of MPCC in Koffiefontein	408 593.67
09/01/2013	Nomad Construction CC	Construction of 2km road and storm water in Ratanang	176 998.36
09/01/2013	Kagontle Developers CC	TLB rental	301 728.50
22/01/2013	Ndlala Mass Valuation Services	Compilation of Valuation rolls 2013-17	391 248.00
08/02/2013	NOMAD CONSTRUCTION	Construction of 2km road and storm water in Ratanang	379 941.30
08/02/2013	FREE LANCE CONSTRUCTION	Construction of MPCC in Koffiefontein	235 268.80
08/02/2013	NOMAD CONSTRUCTION CC	Construction of 2km road and storm water in Ratanang	119 646.42
08/02/2013	KGOLO INSTITUDE	Registration of Interns for MFMP Course	273 600.00
08/02/2013	LITECOR	Purchasing of equipment and tools	127 265.28
18/02/2013	ELECTRIC MOTOR	Purchasing of equipment and tools	102 436.19
18/02/2013	ELCTRIC MOTOR SYSTEMS	Purchasing of equipment and tools	102 422.81
22/02/2013	NDLALA MASS VALUATION SERVICES	Compilation of Valuation rolls 2013-17	260 832.00
22/02/2013	NDLALA VALUATION SERVICES	Compilation of Valuation rolls 2013-17	147 200.00
25/02/2013	KAGONTLE DEVELOPERS CC	TLB rental	163 021.60
01/03/2013	DUCHARME CONSULTING (PTY) LTD	Unbundling of infrastruture assets	185 652.19
13/03/2013	KAGONTLE DEVELOPERS CC	TLB rental	184 082.40
13/03/2013	NOMAD CONSTRUCTION CC	Construction of 2km road and storm water in Ratanang	161 249.58
13/03/2013	PHETHOGO CONSULTING	Upgrading of sport facility in Luckhoff	250 108.23
13/03/2013	FREELANCE CONSTRUCTION (PTY) L	Construction of MPCC in Koffiefontein	800 343.75
14/03/2013	WORLEY PARSONS	Construction of MPCC in Koffiefontein	558 800.64
14/03/2013	NOMAD CONSTRUCTION	Construction of 2km road and storm water in Ratanang	642 967.27
14/03/2013	AAS OPERATIONS	Purchasing of chemicals for sewerage and water	191 950.08
Total			7 207 943.56

### ANNEXURE C IRREGULAR EXPENDITURE

			Irregular Expenditure as at 31	March 2013	
Date	Description	Amount	Details	Reason	Responsible person
09/01/2013	WA Kuhn	40 116.60	RENTAL OF TLB	No Quotes	TECHNICAL SERVICES AND SCM
09/01/2013	Hyundai Automotive	2 144.49	MAINTENANCE VEHICLES	No Quotes	TECHNICAL SERVICES AND SCM
09/01/2013	welkom Industrial	3 708.08	CHEMICALS	Only 2 Quotes	TECHNICAL SERVICES AND SCM
11/01/2013	Franco Tyres	3 600.00	TYRES	NO QUOTE FOR FRNCO TYRES	TECHNICAL SERVICES AND SCM
18/01/2013	REV IE Pooe	16 000.00	ENTERTAINMENT	Only 2 Quotes. No invoice	MM
15/01/2013	Imperial Truck Centre	3 789.34	MAINTENANCE VEHICLES	No Quotes	
18/01/2013	SM Tshehlo	2 600.00	DELEGATIONS	Only 2 Quotes. It seems all quotes from same person	
16/01/2013	Motsheoa Matsoso	1 000.00	ACCOMMODATION FOR KAGONTLE DEVELOPERS	No quotes	TECHNICAL SERVICES AND SCM
16/01/2013	The Institute of Internal Auditors SA	2 300.00	TRAINING & DEV	No Invoice	FINANCE
16/01/2013	Mosime Funeral Service	500.00	FUNERAL SERVICES	No qoutes	CORPORATE SERVICES
18/01/2013	Boitumelong Thatchers	1 680.00	DELEGATIONS	No Invoice	SCM
18/01/2013	Boitumelong Thatchers	2 200.00	DELEGATIONS	Only 2 Quotes	SCM
22/01/2013	GARDEN COURT HARTFIELD	7 154.25	ACCOMMODATION	Only 2 QuoteS	SCM
28/01/2013	OPPIEHOEKIE SLAGHUIS	-7 808.48	ENTERTAIMENT	NO QUOTES	MAYOR, CORPORATE SERCICES, MM
28/01/2013	DEFENSOR ELECTRONIC SECURITY	-34 218.01	CONTRIBUTION TO CAPITAL OUTLAY	NO QUOTES	
31/01/2013	KELAEGILE SEBOKA	-800.00	ACCOMMODATION	NO QUOTES AND NOT ORIGINAL INVOICE	SCM AND TECHNICAL SERVICES
31/01/2013	WA KUHN	-26 744.40	RENTAL OF EQUIPMENT	NO QUOTES AND NOT ORIGINAL INVOICE	SCM AND TECHNICAL SERVICES
31/01/2013	WALTONS	-1 247.91	PRINTING AND STATIONARY	ONLY ONE QUOTE	CORPORATE SERVICES AND SCM
31/01/2013	L C POWER PUMPS	-28 728.00	EQUIPMENT AND TOOLS	NO QUOTES	SCM AND TECHNICAL SERVICES
01/02/2013	NASHUA MOBILE	-10 762.61	CONTRIBUTION TO CAPITAL OUTLAY	DIDN'T USED THE LOWEST QUOTE	TECHNICAL SERVICES
06/02/2013	COPPER KETTLE	-3 040.00	ACCOMMODATION	NO QUOTES	MAYOR OFFICE
08/02/2013	VILLA BALI	-4 990.00	ACCOMMODATION	NO INVOICE	CORPORATE SERVICES AND SCM

			Irregular Expenditure as	at 31 March 2013	
Date	Description	Amount	Details	Reason	Responsible person
08/02/2013	TEFANE ADAM	-2 400.00	ACCOMMODATION	NO QUOTES	TECHNICAL SERVICES
08/02/2013	SPITSKOP PALE	-45 631.35	TAR POLES	NO INVOICE	TECHNICAL SERVICES AND SCM
11/02/2013	LEZMIN COMPUTERS	-6 690.01	PRINTING AND STATIONARY	NO INVOICE	CORPORATE SERVICES AND SCM
11/02/2013	MVELASA TRADING & PROJECTS 34	-3 285.00	ACCOMMODATION	NO QUOTES	SCM
08/02/2013	LC POWER PUMPS	-27 052.20	EQUIPMENT AND TOOLS	NO QUOTES	TECHNICAL SERICES AND SCM
08/02/2013	LITECOR	-127 265.28	EQUIPMENT AND TOOLS	NO INVOICE. NOT BOUGHT FROM CHEAPEST SUPPLIER	TECHNICAL SERICES AND SCM
08/02/2013	KOFFY SPARES	-15 300.00	EQUIPMENT AND TOOLS	NO QUOTE FROM KOFFY SPARES	SCM
08/02/2013	IRRIGATION EQUIPMENT	-16 641.72	MAINTENANCE EQUIPMENT	NO QUOTES	TECHNICAL SERICES AND SCM
12/02/2013	KLOPPERS	-9 223.00	CONTRIBUTION TO CAPITAL OUTLAY	NO QUOTES	SCM AND MAYOR OFFICE
12/02/2013	PULE LECHOKO	-600.00	ACCOMMODATION	NO QUOTES	SCM AND TECHNICAL SERVICES
12/02/2013	SPILHAUS	-35 373.53	EQUIPMENT AND TOOLS	NO QUOTES	SCM AND TECHNICAL SERVICES
14/02/2013	GWK	-2 792.00	MAINTENANCE VEHICLES	NO INVOICE	SCM AND TECHNICAL SERVICES
14/02/2013	MUSTEK	-23 595.72	CONTRIBUTION TO CAPITAL OUTLAY	NO INVOICE	SCM AND TECHNICAL SERVICES
14/02/2013	SM TSHEHLO	-1 040.00	DELEGATION	NO INVOICE AND 1 QUOTE	MAYOR OFFICE
18/02/2013	UD TRUCKS	-21 780.81	MAINTENANCE VEHICLES	MM TO APPROVE MEMO. NO INVOICE	SCM AND TECHNICAL SERVICES
18/02/2013	ROVIC & LEERS	-26 867.40	MAINTENANCE VEHICLES	MM TO APPROVE MEMO. NO INVOICE	SCM AND TECHNICAL SERVICES
21/02/2013	THRIFTY CARD RENTAL	-11 146.65	DELEGATION	NO QUOTES AND ORIGINAL INVOICE	MM OFFICE
21/02/2013	HENNETTE MOTORS	-570.00	MAINTENANCE VEHICLES	ONLY ONE QUOTE AND NO INVOICE	SCM AND TECHNICAL SERVICES
21/02/2013	MVELSA TRADING	-16 625.00	ACCOMMODATION	NO QUOTES	SCM
21/02/2013	BOITUMELONG THACHERS	-4 480.00	DELEGATION	ONLY TWO QUOTES	
22/02/2013	BOITUMELONG THACHERS	-7 500.00	DELEGATION	ONLY TWO QUOTES	
22/02/2013	BOITUMELONG THACHERS	-2 600.00	DELEGATION	ONLY TWO QUOTES	
25/02/2013	NC RATHEBE	-4 200.00	ACCOMMODATION	NO QUOTES	SCM AND TECHNICAL SERVICES
25/02/2013	ME RAMABOLU	-4 200.00	ACCOMMODATION	NO QUOTES	SCM AND TECHNICAL SERVICES

			Irregular Expenditure as at 31 March 2013		
Date	Description	Amount	Details	Reason	Responsible person
25/02/2013	TRICAM'STILL ROLLS	-11 240.00	PRINTING AND STATIONARY	NO INVOICE	SCM
25/02/2013	SAVERITE	-14 126.66	ENTERTAIMENT	NO QOUTES	SCM
25/02/2013	BOITUMELONG THATCHERS	-2 240.00	DELEGATION	NO QUOTES	MAYORS OFFICE
25/02/2013	LC POWER PUMPS	-20 326.20	MAINTENANCE		
01/03/2013	OPPIEHOEKIE SLAGHUIS	-11 057.06	ENTERTAINMENT	NO QUOTES	SCM
01/03/2013	SAVERITE	-15 173.95	ENTERTAINMENT	NO QUOTES	SCM
01/03/2013	OVK	-34 623.35	FUEL, GENERAL MAINTENANCE AND EQUIPMENT	NO QUOTES	SCM
08/03/2013	SYNCHRIM	-12 400.00	ACCOMODATION	NO QUOTES	SCM
08/03/2013	MVELASA TRADING & PROJECTS 34	-33 088.00	ACCOMODATION	NO QUOTES	SCM
08/03/2013	POST OFFICE	-23 740.50	PRINTING AND STATIONARY	NO QUOTES	SCM
13/03/2013	WA KUHN	-36 445.80	RENT OF EQUIPMENT	NO QUOTES	SCM AND TECHNOCAL
13/03/2013	RALIHLARE TRANSPORT	-1 200.00	DELEGATION	ONLY 1 QUOTE	SCM
13/03/2013	DONALD MATSAU	-1 200.00	DELEGATION	ONLY 1 QUOTE	SCM
13/03/2013	BOITUMELONG THATCHERS	-1 960.00	DELEGATION	ONLY 1 QUOTE	SCM
13/03/2013	PENNY PICHERS	-3 406.74	EQUIPMENT	NO INVOICE	SCM
13/03/2013	BEARING MAN GROUP	-296.04	DWA FUNDS	NO INVOICE	SCM
13/03/2013	BEKA(PTY)LTD	-76 000.00	CAPITAL EXPENSES	NO INVOICE	SCM AND TECHNICAL
13/03/2013	WYNLAND GASTEHUIS	-566.50	SPECIAL EVENT	WHAT EVENT?	
13/03/2013	M HARRIS	-560.00	WAGES	CHECK CFO COMMENTS	
13/03/2013	PHETHOGO CONSULTING	-90 459.00	PROFESSIONAL FEES	CHECK CFO COMMENTS	
14/03/2013	AAS OPERATIONS	-191 950.08	CHEMICALS	ONLY 2 QUOTES AND NO INVOICE	SCM AND TECHNICAL
14/03/2013	KEVCOR	-9 704.01	EQUIPMENT	NO INVOICE	SCM AND TECHNICAL
14/03/2013	FULL HOUSE MEDIA/PUBLIC EYE	-4 855.21	ADVERTISING	NO QUOTES	SCM AND CORPORATE
14/03/2013	NASHUA MOBILE	-7 684.85	EQUIPMENT	NO QUOTES	SCM AND MM
14/03/2013	BAVARIA AIR CONDITIONING	-6 498.00	GENERAL MAINTENANCE	ONLY 2 QUOTES	SCM
14/03/2013	GWK	-28 272.00	WATER TANKS	NO INVOICE	SCM
11/01/2013	Bavaria Air Conditioning	7 239.00	SERVICE OF THE AIR CONDITIONERS	EMERGANCY	
Total		(1 257 740.87)			

### ANNEXURE D FRUITLESS AND WASTEFUL EXPENDITURE

	Fruitless and Wasteful Expenditure as at 31 March 2013											
Date	Description	Amount	Details	Reason	Responsible person							
11/01/2013	Free State Province (Dept of Transport)	200.00	TRAFFIC FINE	TRAFFIC FINE	TECHNICAL SERVICES							
16/01/2013	TELKOM	135.39	INTEREST	INTEREST	FINANCE							
29/01/2013	ESKOM	4 372.97	INTEREST	INTEREST	FINANCE							
01/02/2013	ESKOM	37.82	INTEREST	INTEREST	FINANCE							
02/02/2013	TELKOM	72.21	INTEREST	INTEREST	FINANCE							
06/02/2013	ESKOM	251.20	INTEREST	INTEREST	FINANCE							
09/02/2013	ESKOM	9.93	INTEREST	INTEREST	FINANCE							
14/03/2013	ESKOM	42.99	INTEREST	INTEREST	FINANCE							
14/03/2013	ESKOM	31.61	INTEREST	INTEREST	FINANCE							
13/03/2013	Oranje Riet	581.51	INTEREST	INTEREST	FINANCE							
28/03/2013	ESKOM	0.29	INTEREST	INTEREST	FINANCE							
Total		5 735.92	•									

### ANNEXURE E UNAUTHORISED EXPENDITURE

	Unauthorised Expenditure as at 31 March 2013												
Date	Description	Amount	Comments	Reason	Responsible Person								
28/12/2012	Xhariep District Municipality	498 775.45	INSTALLATION OF SECURITY SYSTEM	SHOULD HAVE TENDERED	MM								
09/01/2013	Kagontle Developers CC	301 728.50	RENTAL OF TLB	This is a tender	TECHNICAL SERVICES AND SCM								
Total		800 503.95											

#### ANNEXURE F MBRR SCHEDULE C REPORT

FS161 Letsemeng - Table C1 Monthly Budget Statement Summary - M09 March

_	2011/12				Budget Year		1		
Description	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands								%	
Financial Performance									
Property rates	5 350	6 382	6 382	585	5 289	1 093	4 195	384%	6 382
Service charges	24 542	40 406	40 980	2 925	25 609	14 797	10 811	73%	40 406
Inv estment rev enue	3 001	949	1 210	-	383	566	(183)	-32%	949
Transfers recognised - operational	48 782	53 833	55 008	12 364	54 360	(527)	54 888	-10409%	53 833
Other own revenue	1 162	689	1 926	48	1 300	(611)	1 911	-313%	689
Total Revenue (excluding capital transfers	82 838	102 259	105 506	15 923	86 940	15 319	71 622	468%	102 25
and contributions)	0= 000								
Employ ee costs	25 382	33 257	33 152	2 215	19 444	13 813	5 632	41%	33 25
Remuneration of Councillors	3 068	2 600	2 700	213	2 069	531	1 537	289%	2 600
Depreciation & asset impairment	21 930	1 298	1 298	-	-	1 298	(1 298)	-100%	1 298
Finance charges	4 383	66	66	0	18	48	(30)	-63%	66
Materials and bulk purchases	17 097	22 500	20 520	1 054	12 060	10 440	1 620	16%	22 500
Transfers and grants			-	<del>-</del>					-
Other ex penditure	33 166	42 034	47 771	1 180	44 970	(2 936)	47 907	-1632%	42 034
Total Expenditure	105 026	101 755	105 507	4 663	78 561	23 194	55 367	239%	101 755
Surplus/(Deficit)	(22 188)	504	(1)	11 260	8 379	(7 875)	16 255	-206%	504
Transfers recognised - capital	24 216	22 090	23 167	4 358	22 090	-	22 090	#DIV/0!	22 090
Contributions & Contributed assets	20	1 791	2 375	-	-	1 791	(1 791)	-100%	1 791
Surplus/(Deficit) after capital transfers &	2 048	24 385	25 541	15 618	30 469	(6 084)	36 554	-601%	24 385
contributions									
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-		-
Surplus/ (Deficit) for the year	2 048	24 385	25 541	15 618	30 469	(6 084)	36 554	-601%	24 385
Capital expenditure & funds sources									
Capital expenditure	24 499	23 881	25 543	2 664	14 080	9 802	4 278	44%	23 881
Capital transfers recognised	24 216	22 090	23 167	2 572	12 514	9 576	2 939	31%	22 090
Public contributions & donations	-	-	_	-	_	-	-		-
Borrowing	-	-	_	-	_	-	-		-
Internally generated funds	283	1 791	2 375	91	1 565	226	1 339	593%	1 791
Total sources of capital funds	24 499	23 881	25 542	2 664	14 080	9 802	4 278	44%	23 881
Financial position									
Total current assets	43 347	39 649	43 347		60 533				39 649
Total non current assets	626 406	6 097	626 405		742 368				6 097
Total current liabilities	18 911	7 436	18 911		1 031				7 436
Total non current liabilities	42 141	-	42 141		_				-
Community wealth/Equity	608 701	261 969	608 701		28 074				261 969
Cash flows	(0.040)	(04.400)	(07.404)	(45.040)	40.450	(74 047)	110 105	4500/	/04 400
Net cash from (used) operating	(2 048)	(31 189)	(27 491)	(15 618)	40 458	(71 647)		-156%	(31 189
Net cash from (used) investing	2 008	28 594	28 594	_	9 268	19 326	(10 057)	-52%	28 594
Net cash from (used) financing	(949)	25	25	_		25	(25)	-100%	25
Cash/cash equivalents at the month/year end	4 961	33 911	37 609	-	57 811	(15 815)	73 627	-466%	5 515
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys- 1 Yr	Over 1Yr	Total
Debtors Age Analysis									
	3 301	1 416	1 046	23 287	_	_	_	_	29 049
Total By Revenue Source	0 001								
Total By Revenue Source <u>Creditors Age Analysis</u>	3 301								
-	12	-	_	_	_	6	_	_	18

FS161 Letsemeng - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - M09 March

		2011/12				Budget Year 2	2012/13			
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1								%	
Revenue - Standard										
Governance and administration		35 781	13 956	16 350	2 452	27 729	(13 773)	41 502	-301%	13 95
Executive and council		787	1 830	1 806	1 694	2 848	(1 017)	3 865	-380%	1 83
Budget and treasury office		34 760	10 951	13 276	592	23 941	(12 990)	36 931	-284%	10 95
Corporate services		235	1 175	1 268	165	940	235	706	301%	1 17
Community and public safety		1 044	2 881	2 789	10	2 153	728	1 425	196%	2 8
Community and social services		667	974	1 092	3	724	250	475	190%	9
Sport and recreation		309	925	715	3	705	220	484	220%	9:
Public safety		_	916	684	-	684	232	452	195%	9
Housing		68	66	182	5	40	26	14	55%	
Health		_	_	116	-	-	_	_		
Economic and environmental services		130	795	1 174	4	795	0	795	234441%	7:
Planning and development		115	685	832	_	606	79	527	667%	6
Road transport		15	110	342	4	189	(79)	268	-340%	1.
Environmental protection		_	_	_	_	_	_	_		
Trading services		66 963	84 626	85 195	13 726	74 587	10 039	64 548	643%	84 62
Electricity		27 858	36 475	36 475	5 160	25 112	11 363	13 749	121%	36 47
Water		16 935	18 218	18 214	2 850	15 062	3 156	11 906	377%	18 2
Waste water management		11 178	15 749	15 749	2 994	24 637	(8 889)	33 526	-377%	15 74
Waste management		10 992	14 184	14 757	2 722	9 775	4 408	5 367	122%	14 18
Other	4	_	_	_	_	_	_	_		
otal Revenue - Standard	2	103 918	102 259	105 508	16 193	105 265	(3 006)	108 270	-3602%	102 25
Expenditure - Standard										
Governance and administration		23 163	32 918	34 860	1 781	13 985	18 933	(4 949)	-26%	32 91
Executive and council		7 823	10 352	12 578	543	4 900	5 452	(552)	-10%	10 35
Budget and treasury office		8 158	17 110	15 230	809	5 026	12 084	(7 059)	-58%	17 1
Corporate services		7 182	5 456	7 052	429	4 059	1 397	2 662	191%	5 45
Community and public safety		2 436	4 748	5 239	227	1 854	2 894	(1 041)	-36%	4 74
· · · · · · · · · · · · · · · · · · ·		2 288	3 649	3 737	172	1 436	2 213	(776)	-35%	3 64
Community and social services  Sport and recreation		120	433	470	23	68	365		-81%	4:
•		0	610	910	33	304	306	(297)	-1%	6
Public safety Housing		"	20	12	33	304	20	(2)	-100%	0
•		28	37	110	_			54	-634%	(
Health		9 615	9 020	10 663	476	45	(8)		-22%	9 02
Economic and environmental services			1 075		95	<b>3 946</b> 748	<b>5 074</b> 327	(1 128)	129%	l
Planning and development		1 794		1 519				421		1 07
Road transport		7 821	7 944	9 144	381	3 198	4 747	(1 549)	-33%	7 9
Environmental protection		27.047	_		0.470	40.000	20.040	(47.044)	470/	
Trading services		37 347	55 070	54 745	2 179	19 028	36 042	(17 014)	-47%	55 0
Electricity		17 684	28 167	25 620	1 230	10 466	17 701	(7 235)	-41%	28 1
Water		13 537	14 234	14 046	337	4 768	9 466	(4 698)	-50%	14 2
Waste water management		2 629	5 704	8 376	434	2 372	3 332	(959)	-29%	5 7
Waste management		3 497	6 967	6 703	178	1 422	5 545	(4 122)	-74%	6 9
Other		-	101 756	105 507	4 663	- 38 812	-	(24 132)		101 7
otal Expenditure - Standard	3	72 561					62 944		-38%	

FS161 Letsemeng - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M09 March

FS161 Letsemeng - Table C3 Monthly E Vote Description		2011/12		•		Budget Year 2	<u> </u>			
vote Description		Audited	Outsinal	A d!4d		YearTD	YearTD	YTD	YTD	Full Year
	Ref		Original	Adjusted	Monthly					
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands									%	
Revenue by Vote	1									
Vote 1 - Budget and Treasury Office		34 760	10 951	13 276	592	8 221	2 731	5 490	201.1%	10 951
Vote 2 - Corporate Services		235	1 175	1 268	165	921	254	667	262.5%	1 175
Vote 3 - Council		787	914	890	1 159	1 932	(1 017)	2 949	-289.9%	914
Vote 4 - Technical Services		68 137	88 303	89 158	13 741	78 271	10 032	68 238	680.2%	88 273
Vote 5 - Municipal Manager		_	916	916	536	916	-	916	#DIV/0!	916
Vote 6 -		_	_	_	_	_	_	_		_
Vote 7 - [NAME OF VOTE 7]		_	-	_	_	_	_	_		_
Vote 8 - [NAME OF VOTE 8]		_	-	-	-	-	_	_		_
Vote 9 - [NAME OF VOTE 9]		_	-	-	-	-	_	_		_
Vote 10 - [NAME OF VOTE 10]		_	-	-	-	-	-	-		_
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-		-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-		-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-		-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	_		-
Total Revenue by Vote	2	103 918	102 259	105 508	16 193	90 260	12 000	78 260	652.2%	102 230
Expenditure by Vote	1									
Vote 1 - Budget and Treasury Office		8 158	17 110	15 230	809	5 026	12 084	(7 059)	-58.4%	17 110
Vote 2 - Corporate Services		7 182	5 456	7 052	429	4 059	1 397	2 662	190.5%	5 456
Vote 3 - Council		4 875	6 967	7 172	355	3 055	3 912	(857)	-21.9%	6 967
Vote 4 - Technical Services		49 398	67 669	70 647	2 883	24 826	42 843	(18 016)	-42.1%	67 633
Vote 5 - Municipal Manager		2 947	4 553	5 406	188	1 845	2 708	(863)	-31.9%	4 553
Vote 6 -		_	_	_	_	_	_	_		_
Vote 7 - [NAME OF VOTE 7]		_	_	_	_	_	_	_		_
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	_	_	_		_
Vote 9 - [NAME OF VOTE 9]		_	-	_	_	_	_	_		_
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	_		_
Vote 11 - [NAME OF VOTE 11]		_	-	-	_	-	_	_		_
Vote 12 - [NAME OF VOTE 12]		_	-	-	-	-	-	-		_
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-		-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		_	_	-	-	-	_	-		_
Total Expenditure by Vote	2	72 561	101 756	105 507	4 663	38 812	62 944	(24 133)	-38.3%	101 719
Surplus/ (Deficit) for the year	2	31 357	504	1	11 529	51 448	(50 945)	102 393	-201.0%	511

FS161 Letsemeng - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M09 March

		2011/12				Budget Year :	2012/13			
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands									%	
Revenue By Source										
Property rates		5 350	6 382	6 382	585	5 289	1 093	4 195	384%	6 382
Property rates - penalties & collection charges		_	_	_	_	_	_	_		_
Service charges - electricity revenue		14 516	20 453	20 453	1 120	10 225	10 228	(3)	0%	20 453
Service charges - water revenue		5 302	7 905	7 905	613	5 365	2 540	2 825	111%	7 905
Service charges - sanitation revenue		2 466	6 308	6 308	605	4 784	1 524	3 261	214%	6 308
Service charges - refuse revenue		2 258	5 740	6 314	587	5 235	506	4 729	935%	5 740
Service charges - other		-	-	-	-	-	-	-		-
Rental of facilities and equipment		355	353	378	22	263	91	172	189%	353
Interest earned - external investments		3 001	949	1 210	-	383	566	(183)	-32%	949
Interest earned - outstanding debtors		-	-	-	-	-	-	-		-
Dividends received		5	9	19	-	391	(382)	773	-202%	9
Fines		78	83	83	3	37	47	(10)		83
Licences and permits		3	5	5	-	1	4	(2)	-60%	
Agency services				-	-	-	-	-		-
Transfers recognised - operational		48 782	53 833	55 008	12 364	54 360	(527)	54 888	-10409%	53 833
Other revenue		721	239	1 441	23	609	(370)	979	-265%	239
Gains on disposal of PPE		-	-	-	-	-	-	-		-
Total Revenue (excluding capital transfers and		82 838	102 259	105 506	15 923	86 940	15 319	71 622	468%	102 25
contributions)										
Expenditure By Type										
Employ ee related costs		25 382	33 257	33 152	2 215	19 444	13 813	5 632	41%	33 257
Remuneration of councillors		3 068	2 600	2 700	213	2 069	531	1 537	289%	2 600
Debt impairment		7 056	10 608	9 440	_	2 003	10 608	(10 608)		10 608
'								' '		
Depreciation & asset impairment		21 930	1 298	1 298	-	-	1 298	(1 298)	-100%	1 29
Finance charges		4 383	66	66	0	18	48	(30)		66
Bulk purchases		17 097	22 500	20 520	1 054	12 060	10 440	1 620	16%	22 500
Other materials		-	-	-	-	-	-	-		-
Contracted services		-	-	10 321	362	-	-	-		-
Transfers and grants		-	-	-	-	-	-	-		-
Other expenditure		26 110	31 426	28 010	819	44 970	(13 544)	58 515	-432%	31 426
Loss on disposal of PPE		_	_	_	_	_		_		_
Total Expenditure		105 026	101 755	105 507	4 663	78 561	23 194	55 367	239%	101 75
Surplus/(Deficit)		(22 188)	504	(1)	11 260	8 379	(7 875)	16 255	(0)	504
Transfers recognised - capital		24 216	22 090	23 167	4 358	22 090	-	22 090	#DIV/0!	22 090
Contributions recognised - capital		20	-	-	-	-	-	-		-
Contributed assets			1 791	2 375	-	-	1 791	(1 791)	(0)	1 791
Surplus/(Deficit) after capital transfers &		2 048	24 385	25 541	15 618	30 469	(6 084)			24 385
contributions										
Taxation			-	-		-	-	-		_
Surplus/(Deficit) after taxation		2 048	24 385	25 541	15 618	30 469	(6 084)			24 38
	Attributable to minorities		_	_		_				
urplus/(Deficit) attributable to municipality		2 048	24 385	25 541	15 618	30 469	(6 084)			24 38
Share of surplus/ (deficit) of associate		2 040	24 303	20 041	13 010	30 403	(0 004)			24 30
	-	0.040		-	45.040		(0.00.0			-
Surplus/ (Deficit) for the year		2 048	24 385	25 541	15 618	30 469	(6 084)			24 38

FS161 Letsemeng - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - M09 March

FS161 Letsemeng - Table C5 Monthly Budget	State	ment - Capi 2011/12	tal Expendit	ture (munici	•			d fundin	g) - M09 I	March
Vote Description	Ref	Audited	Original	Adjusted	Monthly	Budget Year 2 YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1		ŭ						%	
Multi-Year expenditure appropriation	2									
Vote 1 - Budget and Treasury Office		28	115	227	-	864	(749)	1 614	-215%	115
Vote 2 - Corporate Services		20	53	140	-	8	45	(37)	-83%	53
Vote 3 - Council		40	50	50	- 0.004	40.007	50	(50)	-100%	50
Vote 4 - Technical Services		24 403	23 663	25 091	2 664	13 207	10 456	2 751	26%	23 663
Vote 5 - Municipal Manager		8	-	35	-	-	-	-		-
Vote 7 INAME OF VOTE 71		_	_	_	_	_	_	-		_
Vote 7 - [NAME OF VOTE 7] Vote 8 - [NAME OF VOTE 8]		_	_			_	_	_		_
Vote 9 - [NAME OF VOTE 9]		_	_	_		_	_	_		_
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	_		_
Vote 11 - [NAME OF VOTE 11]		_	_	_	_	_	_	_		_
Vote 12 - [NAME OF VOTE 12]		_	_	_	_	_	_	_		_
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	_	_		_
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	_	_		_
Vote 15 - [NAME OF VOTE 15]		-	-	_	_	_	-	_		-
Total Capital Multi-year expenditure	4,7	24 499	23 881	25 543	2 664	14 080	9 802	4 278	44%	23 881
Single Year expenditure appropriation	2									
Vote 1 - Budget and Treasury Office		-	-	_	_	_	_	_		-
Vote 2 - Corporate Services		-	-	-	-	-	-	-		-
Vote 3 - Council		-	-	-	-	-	-	-		-
Vote 4 - Technical Services		-	-	-	-	-	-	-		-
Vote 5 - Municipal Manager		-	-	-	-	-	-	-		-
Vote 6 - Vote 7 - [NAME OF VOTE 7]		-	-	_	_	_	_	_		_
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	_	_	_		_
Vote 9 - [NAME OF VOTE 9]		_	_	_	_	_	_	_		_
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	_		_
Vote 11 - [NAME OF VOTE 11]		-	-	_	_	_	_	_		-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-		-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-		-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		_	_	_	-	-	-	-		_
Total Capital single-year expenditure Total Capital Expenditure	4	24 499	23 881	25 543	2 664	14 080	9 802	4 278	44%	23 881
	$\vdash$	24 400	20 001	20 040	2 004	14 000	3 002	4270	4470	20 001
Capital Expenditure - Standard Classification  Governance and administration		96	253	452	_	882	(629)	1 510	-240%	253
Executive and council		48	85	85	_	9	76	(67)	-88%	85
Budget and treasury office		28	115	227	_	864	(749)	1 614	-215%	115
Corporate services		20	53	140	_	8	45	(37)	-83%	53
Community and public safety		4 098	12 335	12 337	1 709	7 051	5 284	1 767	33%	12 335
Community and social services		3 703	12 125	12 127	1 458	6 801	5 324	1 477	28%	12 125
Sport and recreation		396		-	250	250	(250)	500	-200%	
Public safety		-	210	210	-	-	210	(210)	-100%	210
Housing		-	-	-	-	-	-	-		-
Health  Economic and environmental services		12 009	9 026	9 025	864	5 309	3 717	1 592	43%	9 026
Planning and development		389	15	15	- 804	5 309	15	(15)	-100%	15
Road transport		11 620	9 011	9 010	864	5 309	3 702	1 607	43%	9 011
Environmental protection		-	-	-	-	-	-	_		-
Trading services		8 296	1 599	3 061	91	838	761	77	10%	1 599
Electricity		1 449	152	152	67	119	32	87	272%	152
Water		5 892	435	1 896	25	653	(218)	871	-399%	435
Waste water management		955	263	263	-	66	197	(132)	-67%	263
Waste management		-	750	750	-	-	750	(750)	-100%	750
Other Total Capital Expenditure - Standard Classification	3	24 499	668 23 881	668 25 543	2 664	14 080	668 9 802	(668) 4 278	-100% <b>44%</b>	668 23 881
	1	24 433	23 00 1	23 343	2 004	14 000	3 002	7210	<del></del> /0	23 00 1
Funded by:		24.040	22.000	22.000	2.570	10.054	0.720	0.040	270/	22.000
National Government Provincial Government		24 216	22 090	22 090 1 077	2 572	12 351 163	9 739 (163)	2 612 327	27% -200%	22 090
District Municipality			_	-	_	-	(103)	321	-200/0	_
Other transfers and grants			_	_	_	_	_	_		_
Transfers recognised - capital		24 216	22 090	23 167	2 572	12 514	9 576	2 939	31%	22 090
Public contributions & donations	5		-	-	-	-	-	-		-
Borrowing	6		-	-	-	-	-	-		-
Internally generated funds	<u> </u>	283	1 791	2 375	91	1 565	226	1 339	593%	1 791
Total Capital Funding		24 499	23 881	25 542	2 664	14 080	9 802	4 278	44%	23 881

FS161 Letsemeng - Table C6 Monthly Budget Statement - Financial Position - M09 March

-		2011/12		Budget Ye	ar 2012/13	
Description	Ref	Audited	Original	Adjusted	YearTD	Full Year
		Outcome	Budget	Budget	actual	Forecast
R thousands	1					
<u>ASSETS</u>						
Current assets						
Cash		20 652	2 100	20 652	14 041	2 100
Call investment deposits		1 825	6 500	1 825	29 000	6 500
Consumer debtors		2 764	26 000	4 270	8 750	26 000
Other debtors		16 923	3 099	13 853	20	3 099
Current portion of long-term receivables		-	-	1 563	8 721	-
Inv entory		1 184	1 950	1 184	-	1 950
Total current assets		43 347	39 649	43 347	60 533	39 649
Non current assets						
Long-term receivables			-	-	-	-
Investments			6 050	-	23 000	6 050
Inv estment property			-	-	147 205	-
Investments in Associate			-	-	-	_
Property, plant and equipment		626 159	-	626 159	572 163	_
Agricultural			-	-	-	_
Biological assets			-	-	-	_
Intangible assets		246	47	246	-	47
Other non-current assets			-	-	-	-
Total non current assets		626 406	6 097	626 405	742 368	6 097
TOTAL ASSETS		669 753	45 746	669 752	802 900	45 746
<u>LIABILITIES</u>						
Current liabilities						
Bank overdraft		-	-	-	-	_
Borrowing		331	-	331	-	-
Consumer deposits		669	736	669	161	736
Trade and other pay ables		16 261	1 200	16 261	869	1 200
Provisions		1 650	5 500	1 650	-	5 500
Total current liabilities		18 911	7 436	18 911	1 031	7 436
Non current liabilities						
Borrowing		105	-	105	-	-
Provisions		42 036	-	42 036	-	-
Total non current liabilities		42 141	-	42 141	-	-
TOTAL LIABILITIES		61 052	7 436	61 052	1 031	7 436
NET ASSETS	2	608 701	38 310	608 700	801 870	38 310
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		608 576	261 969	608 576	28 074	261 969
Reserves		125	_	125	_	_
	2	608 701	261 969	608 701	28 074	261 969

FS161 Letsemeng - Table C7 Monthly Budget Statement - Cash Flow - M09 March

		2011/12				Budget Year 2	2012/13			
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1								%	
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Ratepayers and other		31 069	47 469	(43 771)	(3 559)	26 195	21 274	4 921	23%	(47 469)
Gov ernment - operating		48 782	53 833	(53 833)	(12 364)	53 833	-	53 833	#DIV/0!	(53 833)
Gov ernment - capital		24 216	22 089	(22 089)	(4 358)	22 089	-	22 089	#DIV/0!	(22 089)
Interest		3 001	945	(945)	-	383	562	(179)	-32%	(945)
Dividends		5	9	(9)	-	11	(2)	13	-650%	(9)
Payments										
Suppliers and employees		(100 643)	(82 548)	(105 506)	(4 663)	(99 139)	16 591	115 730	698%	82 548
Finance charges		(4 383)	(10 608)	(10 608)	(1)	(47)	(10 561)	(10 514)	100%	10 608
Transfers and Grants			-	_	-	-	-	_		_
NET CASH FROM/(USED) OPERATING ACTIVITIES		2 048	31 189	(236 761)	(24 945)	3 325	27 864	(24 539)	-88%	(31 189)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		_	142	142	_	_	142	(142)	-100%	142
Decrease (Increase) in non-current debtors		_	(150)	(150)	-	(100)	(50)	(50)	100%	(150)
Decrease (increase) other non-current receivables		_	(80)	(80)	-	(50)	(30)	(20)	67%	(80)
Decrease (increase) in non-current investments		22 250	5 800	5 800	-	(5 000)	10 800	(15 800)	-146%	5 800
Payments										
Capital assets		24 258	22 882	22 882	2 664	16 705	6 177	(10 527)	-170%	22 882
NET CASH FROM/(USED) INVESTING ACTIVITIES		46 508	28 594	28 594	2 664	11 555	17 039	5 485	32%	28 594
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans			_	_	_	_	_	-		_
Borrowing long term/refinancing			_	_	-	-	_	-		_
Increase (decrease) in consumer deposits		(949)	25	25	-	-	25	(25)	-100%	25
Payments										
Repay ment of borrowing			-	-	-	-	-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(949)	25	25	-	-	25	25	100%	25
NET INCREASE/ (DECREASE) IN CASH HELD		47 607	59 808	(208 142)	(22 281)	14 880	44 928			(2 570)
Cash/cash equivalents at beginning:		5 950	36 481	36 481		28 957	36 481			28 957
Cash/cash equivalents at month/year end:		53 557	96 289	(171 661)		43 836	81 409			26 387

# ANNEXURE G ACTUAL PERFORMANCE ON PRE-DETERMINED OBJECTIVE: NON-FINANCIAL FINANCE DEPARTMENT

KEY PERFORM ANCE	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE	BASELINE	ANNUAL TARGET 2012-13	PERFORMANC INFORMATION		COMMENT
AREA (KPA)		INDICATOR (KPI)			TARGET	ACTUAL	
Municipal Financial Viability and Management	Improvement of the revenue management and collection	Compile a monthly cut-off list for non-paid / arrear accounts	No monthly cut- off list is compiled for non-paid / arrear accounts	12 monthly cut- off list compiled and submitted to the Municipal Manager for approval	12 monthly cut- off list (Dec, Jan & Feb)	No monthly cut- off list was done.	No monthly cut-off list was done for each month.
Municipal Financial Viability and Management	Improvement of the revenue management and collection	Increase in payment rate for services	The average payment rate is 70% for the 2011-12 financial year	Improve the payment rate to 80% by 30 June 2013	Improve payment rate to 78% by 30 March 2013	The payment rate is at 70% for the period under review.	The payment rate is at 70% for the period under review.
Municipal Financial Viability and Management	Improvement of the revenue management and collection	Indigent register compiled and updated on a monthly basis	Update done on a quarterly basis to the Mayor and subsequently to Council	12 updates made on the Indigent Register	3 updates of the Indigent Register	The indigent register was updated monthly for the period under review.	The indigent register was updated monthly for the period under review.
Municipal Financial Viability and Management	Improvement of the revenue management and collection	Procurement of an electronic metering system	No electronic metering system was in place / used during the 2011-12	An electronic metering system procured by 30 October 2012	An electronic metering system in place by 30 November 2012	No electronic metering system in place	No electronic metering system in place

KEY PERFORM ANCE	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE	BASELINE	ANNUAL TARGET 2012-13	PERFORMANCE INFORMATION		COMMENT
AREA (KPA)		INDICATOR (KPI)			TARGET	ACTUAL	
			financial year				
Municipal Financial Viability and Management	Effective billing of consumers for services rendered	Number of consumers billed on a monthly basis	Completeness and accuracy of consumers list unknown	95% of consumers billed timeously on a monthly basis	95% of consumers billed on a monthly basis	96% of consumers were billed on a monthly basis.	All the consumers are billed on a monthly basis.  The total number of consumers amounts to 11 546 and the number of accounts issued is 12 014. There was 96% of consumers billed
Municipal Financial Viability and Management	To identify and investigate inaccurate meter readings / consumptions.	Monthly variance report printed on a monthly basis and variance investigated	No monthly variance report were produced on a monthly basis and variance were only attended when raised by consumers	12 monthly variance reports	3 monthly variance reports (Jan, Feb & Mar)	No monthly variance reports were generated.	No monthly variance reports were generated.
Service Delivery and Free Basic services	Ensure provision and reporting on Free Basic Services	Free basic services quarterly monitoring report/template submitted to Cogta	Late submission of Free Basic Services quarterly monitoring report/template submitted to Cogta	4 Free Basic Services quarterly monitoring report/template submitted to Cogta within 10 working days after the end of the quarter	1 Free basic services quarterly monitoring report/template submitted to Cogta within 10 working days after the end of the quarter	The Free basic services quarterly monitoring report was submitted to Cogta on 09 April 2013.	The Free basic services quarterly monitoring report was submitted to Cogta on 09 April 2013.

KEY PERFORM ANCE	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE	BASELINE	ANNUAL TARGET 2012-13	PERFORMANCE INFORMATION		COMMENT
AREA (KPA)		INDICATOR (KPI)			TARGET	ACTUAL	
Municipal Financial Viability and Management	To compile the annual budget according to the MFMA and relevant legislation	Draft 2013-14 annual budget tabled to Council for consideration	2012-13 draft annual budget was compiled referred back for completeness of the supporting tables	Draft annual budget tabled to Council by 29 March 2013	Draft annual budget tabled to Council for consideration	The draft annual budget was tabled to Council on 28 March 2013	The draft annual budget was tabled to Council on 28 March 2013
Municipal Financial Viability and Management	Review the financial management and budget related policies	Draft financial management and budget related policies submitted Council	Draft financial management and budget related policies were submitted to Council by 31 March 2012	Approved draft budget related policies by 29 March 2013	Draft financial management and budget related policies tabled to Council by 31 March 2013	Draft financial management and budget related policies were tabled to Council on 28 March 2013	Draft financial management and budget related policies were tabled to Council on 28 March 2013
Good governance and community participation	Financial and performance reporting done in accordance with the applicable legislation	Monthly financial reporting performed.	Only Appendix B returns were submitted to NT/PT	Submission of 12 section 71 reports to the Municipal Manager; Mayor and NT/PT in Schedule C and Appendix B returns	3 Schedule C reports and Appendix B returns submitted to the Municipal Manager; Mayor and NT/PT within 10 working days	Only one Schedule C was submitted to the MM to be submitted to the Mayor.	Only one Schedule C was submitted to the MM to be submitted to the Mayor. The other two were not submitted due to the system that was not calculated on time.
Good governance and community	Financial and performance reporting done in accordance	Quarterly financial reporting performed	Quarterly reports were submitted to the Municipal	4 quarterly reports submitted to the Municipal Manager; Mayor	1 quarterly report performed on the	1 quarterly report was performed on the	1 quarterly report was performed on the implementation of the annual budget
participation	with the	-	Manager and	and Council on	implementation	implementation	

KEY PERFORM ANCE	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE	BASELINE	ANNUAL TARGET 2012-13	PERFORMANCE INFORMATION		COMMENT
AREA (KPA)		INDICATOR (KPI)			TARGET	ACTUAL	
	applicable legislation		Mayor	the implementation of the annual budget and performance assessment	of the annual budget	of the annual budget	
Municipal Financial Viability and Management	To compile the annual budget according to the MFMA and relevant legislation	Mid-year budget and performance report compiled and submitted to the Municipal Manager and the Mayor	No performance (non-financial) assessment was done (only budget performance)	1 mid-year budget and performance assessment report submitted to the Municipal Manager and Mayor	Mid-year budget and performance assessment report submitted to the Municipal Manager and Mayor by 25 January 2013	The Mid-year budget and performance assessment was submitted to the Municipal Manger and Mayor by 25 January 2013	The Mid-year budget and performance assessment was submitted to the Municipal Manger and Mayor by 25 January 2013
Municipal Financial Viability and Management	To compile the annual budget according to the MFMA and relevant legislation	Compilation of the 2012-13 Adjustment Budget in line with the MBRR	Adjustment budget was compiled	1 adjustment budget compiled and submitted to the Municipal Manager and Mayor/Council by 28 February 2013	Adjustment budget submitted to Municipal Manager and Mayor/Council	1 Adjustment budget was submitted to Municipal Manager and Mayor/Council 27 February 2013	1 Adjustment budget was submitted to Municipal Manager and Mayor/Council 27 February 2013
Municipal Financial Viability and Management	Ensure transparent; cost effective and economical procurement processes	Quarterly report on the implementation of the Supply Chain Management	Report on the implementation of the SCM Policy was submitted as part of the	4 quarterly reports submitted to the Municipal Manager and Mayor on the implementation of	1 quarterly report on the implementation of SCM Policy (contracts above R100 000;	Quarterly report on implementation of the SCM policy will be submitted to the	Quarterly report on implementation of the SCM policy will be submitted to the Municipal Manager and the Mayor as part of the quarterly report (i.e. third quarter ending 31 March 2013) and will comprise of

KEY PERFORM ANCE	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE	BASELINE	ANNUAL TARGET 2012-13	PERFORMANCE INFORMATION		COMMENT
AREA (KPA)		INDICATOR (KPI)			TARGET	ACTUAL	
		policy	quarter performance report	the Supply Chain Management policy	tenders awarded and expenditure classification)	Municipal Manager and the Mayor as part of the quarterly report	the contracts above R100 000; tenders awarded and expenditure classification.
Municipal Financial Viability and Management	Ensure transparent reporting on supply chain management processes	Registers for irregular, unauthorised, fruitless and wasteful expenditure	Registers were not kept up to date	4 quarterly reports on irregular, unauthorised, fruitless and wasteful expenditure registers	1 quarterly report on irregular, unauthorised, fruitless and wasteful expenditure registers	Register is kept up to date	Register for irregular, unauthorised, fruitless and wasteful expenditure was compiled on a monthly basis and will be submitted to the Mayor and Municipal Manager as part of the quarterly report for the quarter ending 31 March 2013.
Municipal Financial Viability and Management	Ensure transparent reporting on supply chain management processes	Report on contracts / awards above R100 000	Contracts above R100 000 were not reported on time to NT and Council	100% of awards above R100 000 reported to NT monthly and to Council quarterly	3 reports on awards of contracts above R100 000	Contracts above R100 000 have not been submitted to NT but will be submitted to Council on time.	The contracts above R100 000 were not reported to National Treasury.  The contracts above R100 000 will be submitted to Council, through the quarterly report to be tabled by the Mayor.
Municipal Financial Viability and Management	Ensure transparent; cost effective and economical procurement processes	Number of tenders within the BTO awarded within 90 days from date of advertisement	No tender within the BTO was finalised within 90 days from date of advertisement	All tenders within the BTO to be awarded within 90 days from date of advertisement	All tenders be awarded within 90 days from date of advertisement	No tenders were awarded in the BTO for the period under review.	No tenders were awarded in the BTO for the period under review.
Municipal	To ensure	advertisement of	Salaries were	12 salary	3 monthly	The salaries of	The salaries of all the employee

KEY PERFORM ANCE	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE	BASELINE	ANNUAL TARGET 2012-13	PERFORMANCE INFORMATION		COMMENT
AREA (KPA)		INDICATOR (KPI)			TARGET	ACTUAL	
Financial Viability and Management	timeous payments of salaries	salaries to Councillors, and employees made on time (25 <sup>th</sup> of each month or prior)	not always paid on time (25 <sup>th</sup> of each month)	payments made to Councillors and employees	payments made on or before the 25 <sup>th</sup> of each month	all the employees and Councillors were paid on time.	and Councillors were paid on time. January was paid on 18 Jan 2013 February was paid on 22 February 2013 March was paid on 22 March 2013
Municipal Financial Viability and Management	To ensure timeous payments salary deduction on Councillor's and employee's salaries to the relevant third parties	Payments to third parties made on time	Third party payments were made by at least the 7 <sup>th</sup> of each month	Third parties paid within 7 days from the salary payment date	3 third-party payments made within 7 days from salary payment date	Payments to 3 <sup>rd</sup> parties were made on time.	Payments were made to 3 <sup>rd</sup> parties within 7 working days.
Municipal Financial Viability and Management	Ensure effective expenditure management	Percentage of creditors paid within 30 days	Creditors were not always paid within 30 days after receiving the relevant statement / invoice	90% of the creditors paid within 30 days after receiving the relevant/correct statement or invoice	90% of the creditors pay within 30 days after receiving the relevant/correct statement or invoice	Creditors were not always paid within 30 days after receiving the invoice or statement.	Creditors were not always paid within 30 days after receiving the invoice or statement. At some instances the necessary documents (order form and requisition form) were not attached to the invoice.
Municipal Financial Viability and Management	Conditional grants used and utilised in line with the conditional	FMG grants spend by 30 June 2013	100% spending on FMG was achieved late in June 2012	100% spending on FMG	75% spending on FMG grant	64% was spend on FMG for the period under review	64% was spend on FMG for the period under review

KEY PERFORM ANCE	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE	BASELINE	ANNUAL TARGET 2012-13	PERFORMANCE INFORMATION		COMMENT
AREA (KPA)		INDICATOR (KPI)			TARGET	ACTUAL	
	framework	,					
Municipal Financial Viability and Management	Conditional grants used and utilised in line with the conditional framework	MSIG grants spend by 30 June 2013	100% spending on MSIG was achieved late in June 2012	100% spending on MSIG	75% spending on MSIG grant	62% was spend on MSIG grant for the period under review	62% was spend on MSIG grant for the period under review
Municipal Financial Viability and Management	Conditional grants used and utilised in line with the conditional framework	Grant register for FMG and MSIG conditional grants	The grant register for FMG and MSIG were only compiled by year end during the 2011-12 financial year	FMG and MSIG grant registers updated on a monthly basis	3 updates of the FMG and MSIG grant registers	3 updated FMG and MSIG grant registers are available	FMG and MSIG grant registers are updated on a monthly basis
Good governance and community participation	Achievement of the 2014 clean audit objectives	Quarterly reports to management and Council on resolving of PROPAC resolutions pertaining to the BTO	No quarterly reports to Management and Council on resolution of PROPAC queries	100% of the PROPAC resolution implemented as required	75%	No reports were submitted to Management and Council on PROPAC queries	No reports were submitted to Management and Council on PROPAC queries
Good governance and community	Compile the Interim Financial Statements for submission to	Quarterly financial statements prepared	No quarterly financial statements were compiled during	3 quarterly financial statements	Second quarter financial statements prepared by 30	The second quarter financial statements were not prepared	The second quarter financial statements were not prepared

KEY PERFORM ANCE	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE	BASELINE	ANNUAL TARGET 2012-13	PERFORMANCE INFORMATION		COMMENT
AREA (KPA)		INDICATOR (KPI)			TARGET	ACTUAL	
participation	AGSA		the 2011-12 financial year		January 2012		
Good governance and community participation	Achievement of the 2014 clean audit objectives	Audit recovery plan developed in response to audit queries raised on the audit report / management report	Audit recovery plan was only developed in January 2012 (instead of December 2011)	Develop audit recovery plan for 2011-12 audit by 31 December 2012 for audit exceptions relating to BTO	Audit recovery plan included in the annual report by 31 January 2013	The Audit recovery plan was included in the annual report 2011-12	The Audit recovery plan was included in the annual report 2011-12
Municipal Financial Viability and Management	Compilation of the Municipal valuation roll in line with MPRA	Existence of General Valuation Roll for 2013-14 till 2016-17 financial years	2009 valuation roll was still applicable during 2011-12	Complete General Valuation Roll by 01 July 2013	Draft valuation roll in place by 31 January 2013	The draft valuation roll is available	The draft valuation roll is available
Municipal transformatio n and institutional development	To comply with the municipal minimum competency level.	Number of officials registered for MFMP or similar accredited program	Only 2 officials within the BTO were registered for MFMP or similar programs	7 Officials registered for MFMP or similar program by 31 December 2012	5 officials registered	Only one official and 5 interns in the BTO department were registered for MFMP	Only one official and 5 interns in the BTO department were registered for MFMP
Good governance and community participation	Promote the culture of consultation within the BTO	Number of departmental meetings held (minutes / audio files)	Four departmental meetings were held during the 2011-12 financial year	12 departmental meetings held on a monthly basis	3 departmental meetings held	2 departmental meetings were held for the period under review.	2 departmental meetings were held for the period under review. The 1 <sup>st</sup> meeting was held on 18 January 2013 and the 2 <sup>nd</sup> meeting on 08 March 2013

KEY PERFORM ANCE	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE	BASELINE	ANNUAL TARGET 2012-13	PERFORMANCE INFORMATION		COMMENT
AREA (KPA)		INDICATOR (KPI)			TARGET	ACTUAL	
Good governance and community participation	Promote the culture of consultation between the Administration and Council Committees	Number of Finance Committee meetings held (minutes / audio files)	Two Finance Committee meeting were held during the 2011-12 financial year	4 Finance Committee meetings held	1 Finance Committee meetings held	2 Finance committee meetings were held	Finance committee meetings were held on 21 February 2013 and 19 March 2013
Good governance and community participation	Promote Intergovernmen tal Relations within the provincial and district level	Number of CFO Forums attended	The CFO did not attend all CFO Forums co- ordinated by PT and Xhariep DM	Attend all provincial CFO Forum co-ordinated by PT and all district CFO Forum co-ordinated by Xhariep DM	Attend all CFO Forum held under the third quarter	No CFO Forum was held under the third quarter	No CFO Forum was held under the third quarter
Municipal transformatio n and institutional development	Capacity building opportunities and skills programs	Number of external trainings attended by BTO staff	No records of number of trainings attended by BTO officials during the 2011- 12 financial year	5 officials trained on GRAP; 2 officials trained on Revenue Management; 2 officials trained on SCM; 1 Councillor trained Oversight Role on Cllrs.	2 officials attended a training on revenue management and debt collection	3 Officials attended training on revenue management and debt collection.	3 Officials attended training on revenue management and debt collection.
Service delivery and basic	Provision of sustainable and adequate access	Procurement of household water meters	No household water meters were procured	200 water meters procured by 30 December 2012	50 water meters procured by 30 March 2012	The water meters have not been procured	The water meters have not been procured

KEY PERFORM ANCE	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE	BASELINE	ANNUAL TARGET 2012-13	PERFORMANCE INFORMATION		COMMENT
AREA (KPA)		INDICATOR (KPI)			TARGET	ACTUAL	
services	to water resources		during the 2011- 12 financial year				
Local Economic Development	Promote local economic within the municipality	Payment of SMME's (within Letsemeng jurisdiction) within 20 days of receipt of invoice or statement	SMME's were not always paid within 30 days	100% of local SMME paid within 20 days of receipt of the relevant invoice or statement	,	were not paid	The SMME's were not paid within 20 days of receipt of the invoice

#### **ANNEXURE H**

#### ACTUAL PERFORMANCE ON PRE-DETERMINED OBJECTIVE: NON-FINANCIAL TECHNICAL DEPARTMENT

KEY PERFORMANCE AREA (KPA)	SECTION	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE INDICATOR (KPI)	BASELINE (2011-12 FIN) UNAUDITED	ANNUAL TARGET 2012-13	3 <sup>RD</sup> QUARTER	ACHIEVED/ NOT ACHIEVED	COMMENTS
BASIC SERVICES DELIVERY	Roads	1. To provide safe internal gravel, paved and tarred roads.	<ol> <li>Reduce         accident claims         against the         Municipality.</li> <li>Improve         access to         adjacent         private         property.</li> </ol>		1.1Blading and Regravelling of selected internal gravel roads in Bolokanang (4Km).  1.2 .Paving of internal gravel roads in Ratanang (2Km).		Achieved Achieved	
					1.3Blading of internal gravel roads in Ratanang (2Km) – 202 sites.  1.4Blading (4Km) and Re-gravelling (2Km) of internal gravel roads in Dithlake.	None Blading in Dithlake (1.8Km)	Not Achieved Partially Achieved	Lack of internal construction plant  Slow blading progress, Un-productive internal plant

KEY PERFORMANCE AREA (KPA)	SECTION	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE INDICATOR (KPI)	BASELINE (2011-12 FIN) UNAUDITED	ANNUAL TARGET 2012-13	3 <sup>RD</sup> QUARTER	ACHIEVED/ NOT ACHIEVED	COMMENTS
	Stormwat er	1. To provide effective stormwater system.	1. Reduction of the risk of internal flooding.		1.Cleaning and reshaping of exiting stormwater channels in Bolokanang (6Km), Dithlake (4Km), Petersburg (5Km)  2. Construction of stormwater berm, Petersburg (1.5 Km)	None	Not Achieved  Not Achieved	Lack of internal personnel and inadequate construction plant  Lack of internal Resources
	3. Water	1.To provide adequate portable drinking water to IDP standards	1.Improvemen t of current Blue Drop status		1.Upgrade water purification in Jacobsdal and Luckhoff	Awaiting MIG approval	Partially Achieved	Projects have been recommended but at 50% projected costs, Reviews are in progress
			2.Reduction in water shortages/restr		2.1 Installation of stand taps in Bolokanang (135)	None	Partially Achieved	Slow progress, procurement and supply of material is delayed
			ictions			Awaiting	Partially Achieved	Awaiting approval for funding from sector Department

KEY PERFORMANCE AREA (KPA)	SECTION	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE INDICATOR (KPI)	BASELINE (2011-12 FIN) UNAUDITED	ANNUAL TARGET 2012-13	3 <sup>RD</sup> QUARTER	ACHIEVED/ NOT ACHIEVED	COMMENTS
					2.2Provision of water to 202 sites in Ratanang	approval from Dept.	Partially Achieved	Registration of settlement is delayed due to land ownership issues.
						None		
					2.3 Provision of water to Phambili			
							95% Achieved	Procurement and supply of material delayed progress. Project is behind schedule.
					2.4 Construction of new 2MI water tank and 200mm pipeline (800m), control chamber in	Inlet and Outlet pipes partially completed	Achieved	Poor workman quality by local leaner plumbers has prompted extensive repairs
			3.Reduction of		Petrusburg	None		Projects have been recommended but at 50% projected costs,

KEY PERFORMANCE AREA (KPA)	SECTION	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE INDICATOR	BASELINE (2011-12 FIN) UNAUDITED	ANNUAL TARGET 2012-13	3 <sup>RD</sup> QUARTER	ACHIEVED/ NOT ACHIEVED	COMMENTS
			(KPI) water losses (water conservation)		Domestic water leakage repairs in		Partially Achieved	Reviews are in progress.
	Waste Water/ Sanitation	1.To provide sufficient and efficient	1. To improve		Bolokanang (575)	Awaiting approval	Nat Askisus d	Lack of internal funding, MIG can- not fund the project.
		internal sewerage network	current Green Drop status		1. Upgrading of treatment plants in Jacobsdal and Luckhoff.		Not Achieved	Lack of internal funding
			2. Reduction in internal sewer spillages and blockages		2.1Upgrading of aged, small(50mm) internal sewer pipes in Jacobsdal (1.2Km) and Petersburg (5Km)	None	Not Achieved	
					2.2Replacement of old asbestos outfall pipeline and construction of pump station in Jacobsdal (800m)	None		

KEY PERFORMANCE AREA (KPA)	SECTION	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE INDICATOR (KPI)	BASELINE (2011-12 FIN) UNAUDITED	ANNUAL TARGET 2012-13	3 <sup>RD</sup> QUARTER	ACHIEVED/ NOT ACHIEVED	COMMENTS
	5. Electrical	1. To provide efficient electrical supply to the community	1. Provision and Replacement of electrical meters.		1.1Installation of internal electrical network and Prepaid meters in Luckhoff (82)		Achieved	1.Project completed with installation 3 additional connections and Pre-paid meters
					1.2Replacement of faulty electrical meters in Koffiefontein, Luckhoff and Petersburg (Required Quantities Unknown)	None	Achieved but cannot be qualified	Audits are required to determine the demand for the replacement of electrical meters  Procurement and supply of material very slow  Lack of internal funding, Sector Department needed to fund
		2. To provide sufficient community lighting	2.Installation of community lighting (high masts)		2.Installation of high mast lights in Bolokanang (3), Ratanang (3) and	Consultant appointed, busy with technical report	Partially Achieved	Maintenance of existing infrastructure is restricted due to lack of plant and qualified personnel

KEY PERFORMANCE AREA (KPA)	SECTION	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE INDICATOR (KPI)	BASELINE (2011-12 FIN) UNAUDITED	ANNUAL TARGET 2012-13	3 <sup>RD</sup> QUARTER	ACHIEVED/ NOT ACHIEVED	COMMENTS
					Dithlake (4)			
	6.Solid Waste	1.To provide an efficient, integrated solid waste management system	1.Reduction, Limitation of unregulated domestic waste dumping		1.1Construction of internal waste dumping stations in all towns (Quantity to be determined)	None	Not Achieved	Lack of internal funds  Additional plant
					1.2Implementation of routine waste removal in all towns	In progress  None	Achieved	required to improve impact but the situation is better  Lack of internal funds
					1.3Provision of street based	None	Not Achieved	Project Registration pending
			2.Centralisatio n of landfill sites to Koffifontein		wastebins (100)  2.Upgrading of Koffiefontein landfill site	Preparation of EIA report	Partially Achieved	
PLANNING		To effect effective	1.Appointment of key		1.Appointment of key technically	Appointmen tdone	Partly Achieved	Interviews suspended due to procedural
AND		departmental management	qualified technical personnel		qualified personnel:	tuone		internal matters

KEY PERFORMANCE AREA (KPA)	SECTION	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE INDICATOR (KPI)	BASELINE (2011-12 FIN) UNAUDITED	ANNUAL TARGET 2012-13	3 <sup>RD</sup> QUARTER	ACHIEVED/ NOT ACHIEVED	COMMENTS
MANAGEMENT			(111 2)		i)Electrical Superintendent  ii)Water Technician  iii)Infrastructure Technicians x 2	Start May 2013 Start May 2013 Interviews - 30 April	Partially achieved Partially Achieved Partially Achieved Not Achieved	
			2. Implementatio n of Fleet Management system		iv)Technical Officer  Branding of existing vehicles (7)	2013  Shortlisting is pending	Not Achieved  Not Achieved  Partially Achieved	Applications for Technical Officer received and review in progress  Pending Quotations
					2.2Dispersing of unproductive, old and high maintenance vehicle, plant and materials.			Pending approval from Council and CFO

KEY PERFORMANCE AREA (KPA)	SECTION	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE INDICATOR (KPI)	BASELINE (2011-12 FIN) UNAUDITED	ANNUAL TARGET 2012-13	3 <sup>RD</sup> QUARTER	ACHIEVED/ NOT ACHIEVED	COMMENTS
					Acquisition of additional vehicles and plant (7):  i)LDV's x 4 ii)Trailor based Cherrypicker x 1 iii)2 x 1400cc Sedans (Government Garage)			CFO's and Council approval pending
LED AND YOUTH DEVELOPMENT		1.To provide opportunity for local enterprise empowerme nt	Appointment of local SMME's		Appointment of Local SMME's:  Jacobsdal (4)  Petersburg (4)  Luckhoff (3)  Koffiefontein (6)  Oppermansgronde (1)	All SMME's appointed	Achieved	Signing of Contracts in May 2013

KEY PERFORMANCE AREA (KPA)	SECTION	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE INDICATOR (KPI)	BASELINE (2011-12 FIN) UNAUDITED	ANNUAL TARGET 2012-13	3 <sup>RD</sup> QUARTER	ACHIEVED/ NOT ACHIEVED	COMMENTS
GOVERNANCE		1.To effect good departmental management and monitoring	1.To make provision for Maintenance and Operational Plans		Appointment of Consultants for development of M&O Plans:  i) Electrical  ii) Water  iii)Roads and stormwater  iv)Waste Water  v)Mechanical  vi) Buildings		Minimal Achieved	Appointments pending

KEY PERFORMANCE AREA (KPA)	SECTION	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE INDICATOR (KPI)	BASELINE (2011-12 FIN) UNAUDITED	ANNUAL TARGET 2012-13	3 <sup>RD</sup> QUARTER	ACHIEVED/ NOT ACHIEVED	COMMENTS
7. PUBLIC AMENETIES	1. Buildings  2. Parks and Sports facilities	To provide effect maintenance to municipal building  To develop, maintain public facilities promoting community interaction	Renovations and maintenance of buildings:  i) Dithlake x 1  ii)Bolokanang x 1  iii)Luckhoff x 2  iv) Jacobsdal x 2  i) Petrusburg x 2  ii)Koffiefontein x 2  1.Development and upgrading of parks and sports facilities		1.Repair work to:  i)Offices in Koffiefontein, Luckhoff and Jacobsdal  ii)Town Hall in Jacobsdal  iii) Stores in Koffiefontein  1.Uprading and development of local parks, (2) per town i.e 10 per financial year	None	Partially Achieved  Partially Achieved	Appointment of local SMME's and Established Contractor delayed  1.Identification by local Councillors is slow, progress is delayed

KEY PERFORMANCE AREA (KPA)	SECTION	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE INDICATOR (KPI)	BASELINE (2011-12 FIN) UNAUDITED	ANNUAL TARGET 2012-13	3 <sup>RD</sup> QUARTER	ACHIEVED/ NOT ACHIEVED	COMMENTS
					2.Upgrading of sports facility in Luckhoff	Contractor on site in May 2013	Partially Achieved	Project progress is delayed due to registration with MIG, due to start end of February 2013

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FINANCE	1.Water and Electricity	To enhance revenue collection	1.Audit and Replacement of faulty meters (Quantity unknown)		1.Audit of meters in all town	Adjudicatio n stage	Partially Achieved	BAC not forming quorum
			a.maio.m.y		2.Replacement of meters:  i) Jacobsdal	None	Partially Achieved	Procurement and supply of material is delaying progress
					Water (100) ii)Koffiefontein			
					Electrical (200) Water (200)			
					iii) Petrusburg			
					Electrical (100) Water (200)			
					iv) Luckhoff			

KEY PERFORMANCE AREA (KPA)	SECTION	IDP GOAL / OBJECTIVE	KEY PERFORMAN CE INDICATOR (KPI)	BASELINE (2011-12 FIN) UNAUDITED	ANNUAL TARGET 2012-13	3 <sup>RD</sup> QUARTER	ACHIEVED/ NOT ACHIEVED	COMMENTS
					Water (100)			